



TM227-3D: Advanced Governance, Risk & Controls

Training Description:

Recent events in the world have brought the subject of risk into higher profile. Evaluating the range of available risk management techniques and choosing the most appropriate response in each case is an increasingly significant element of managerial responsibility in today's business environment. We cannot eliminate risk entirely, but our challenge is to identify the right risk to take and to minimize its potential negative impact. Dealing with risk will produce benefits for us as individuals, as well as for the organizations within which we work.

However, taking a risk can also result in a positive outcome. This course will show the participants how to analyze and minimize risk, turn risk into opportunity, and manage uncertainty.

This intensive training course is designed to provide participants with a detailed and an up-to-date overview risk assessment. It covers the risk management and its application and context within an organization; the identification, evaluation and management of risks in support of the strategic, business, operational and project strategies of the organization; the importance of a risk management process; the mainstream global processes, guidelines and standards; and how the risk management cycle uses structured reasoning and critical thinking to address risk management problems.

Training Objective:

By the end of the training, participants will be able to:

- ✓ Apply and gain an in-depth knowledge on risk management, control and compliance of corporate governance
- ✓ Describe the risk management and its application and context within an organization
- ✓ Identify, evaluate and manage risks in support of the strategic, business, operational and project strategies of the organization
- ✓ Appreciate the importance of a risk management process
- ✓ Explain the mainstream global processes, guidelines and standards
- ✓ Explain how the risk management cycle uses structured reasoning and critical thinking to address risk management problems
- ✓ Describe how the risk management alternatives are developed and evaluated in order to support better decisions in risk management
- ✓ Identify how and why the management of risk is one of the fundamental elements of management used in meeting business objectives and key performance indicators
- ✓ Communicate the characteristics of effective risk management to the team
- ✓ Recognize risk organizations in the petrochemical industry covering typical organizations structure, roles and responsibilities
- ✓ Carryout proper reporting to company senior management, board of directors and to the market using typical reporting templates, tips and techniques
- ✓ Analyze statistics about risk appetite and tolerance in the petrochemical industry
- ✓ Implement the tools and techniques in developing risk appetite and tolerance
- ✓ Develop company risk appetite and tolerance and recognize how much risk can be tolerated
- ✓ Provide leading/lagging KPI's and come up with risk appetite, tolerance graphs and map

Training Designed for:

This course is intended for Business Planners, Operations Analysts, Management Accountants, Corporate Finance Professionals and Internal Auditors.

Training Requirement:

“Hand’s on practical sessions, equipment and software will be applied during the course if required and as per the client’s request.”

Contents can be adapted to your specific wishes. It is therefore possible to focus on specific modules of the training course as per client’s learning needs and objectives. Further, it should be forwarded to us a month prior to the course dates.

Training Program:

DAY ONE:

- ❖ PRE-TEST
- ❖ Introduction
- ❖ Risk Management & It’s Application & Context Within an Organization
- ❖ Risks Identification, Evaluation & Management in Support of the Strategic, Business, Operational & Project Strategies of the Organization
- ❖ The Importance of a Risk Management Process
- ❖ Brief Overview of Mainstream Global Processes, Guidelines & Standards

DAY TWO:

- ❖ How the Risk Management Cycle Uses Structured Reasoning & Critical Thinking to Address Risk Management Problems
- ❖ Risk Management Alternatives Development and Evaluation to Support Better Decisions in Risk Management
- ❖ How & Why the Management of Risk is One of the Fundamental Elements of Management Used in Meeting Business Objectives & Key Performance Indicators
- ❖ Communicating the Characteristics of Effective Risk Management to Your Team
- ❖ Risk Organizations in the Petrochemical Industry: Typical Organizations Structure/Charter
- ❖ **Practical Sessions**
 - This hands-on and includes real-life case studies and exercises

DAY THREE:

- ❖ Risk Organizations in the Petrochemical Industry: Roles & Responsibilities
- ❖ Introduction to Reporting (to Company Senior Management, Board of Directors & to the Market): Typical Reporting Templates, Tips & Techniques
- ❖ Statistics About Risk Appetite & Tolerance in the Petrochemical Industry: Introduction to Tools & Techniques in Developing Risk Appetite & Tolerance
- ❖ Developing Company Risk Appetite & Tolerance: How Much Risk Can be Tolerated & Provide Leading/Lagging KPI’s
- ❖ Developing Company Risk Appetite & Tolerance: Come Up with Risk Appetite & Tolerance Graphs & Map

- ❖ Course Conclusion
- ❖ POST-TEST and EVALUATION

Training Methodology:

This interactive training course includes the following training methodologies as a percentage of the total tuition hours:

- 30% Lectures, Concepts, Role Play
- 70% Workshops & Work Presentations, Techniques, Based on Case Studies & Practical Exercises, Gamification, Software & General Discussions
- Pre and Post Test

Training Certificate(s):

CMCT Internationally recognized certificate(s) will be issued to each participant who completed the course.

Training Fees:

TBA as per the course location - This rate includes participant's manual, hand-outs, buffet lunch, coffee/tea on arrival, morning & afternoon of each day.

Note: The 5% VAT (Value Added Tax), will be effective starting 01st of January 2018 as per the new regulation from the UAE Government. The VAT applies for all quotation both for local and abroad.

Training Timings:

Daily Timings:

07:45 - 08:00	Morning Coffee / Tea
08:00 - 10:00	First Session
10:00 - 10:20	Recess (Coffee/Tea/Snacks)
10:20 - 12:20	Second Session
12:20 - 13:00	Recess (Prayer Break & Lunch)
13:00 - 14:00	Last Session

For training registrations or in-house enquiries, please contact:

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